

## CEPF Final Project Completion Report – EMI Small Grants

*Please complete all fields and respond to all questions below.*

### Background Information

Organization Legal Name	THE KAINAKE PROJECT
Project Title	INSTITUTIONAL CAPACITY BUILDING
Date of Report	
Report Author	DR. JEFFREY NORO
Author Contact Information	<a href="mailto:info@kainakeproject.org">info@kainakeproject.org</a> or <a href="mailto:jeffnokianoro@gmail.com">jeffnokianoro@gmail.com</a>
CEPF Region	East Melanesian Islands
Strategic Direction	
Grant Amount	US\$20,000.00
Project Dates	

1. Implementation Partners for this Project  
*(please list each partner and explain how they were involved in the project)*

The following list shows the implementation partners;

- a. Australian Museum:
- b. GEF-UNDP Small Grants Program: The partnership with UNDP is supporting TKP to establish the Kainake Conservation and Research Area.

### Conservation Impacts

2. Please explain/describe how your project has contributed to the implementation of CEPF's Ecosystem Profile for the East Melanesian Islands. For example, you may refer to the Strategic Directions that your project has contributed to.

TKP's project was focused on implementing Strategic Direction 4 on increasing local, national and regional capacity to conserve biodiversity through catalyzing civil society partnerships. Under the small grant TKP achieved Investment Priority 4.1 in which it strengthened the organizations capacity to ensure prudent financial management, project management and organizational governance. TKP has developed its Ethics and Governance Policy, Kainake Strategy, Financial Management Guidelines and Procedures and set out its governance structure. It also developed its own website to market itself.

While this funding was intended for institutional capacity building, TKP has been able to successfully develop a community conservation area as proof of concept. The protocols developed here will be employed in developing conservation strategies in other Key Biodiversity Areas.

3. Please summarize the overall results/impact of your project against the expected results detailed in your approved proposal.

The Kainake Project has been able to achieve key results by achieving 3 strategic outcomes.

#### **A. Institutional Capacity Building**

Under the institutional capacity building strategy, we achieved 3 key outcomes.

##### **I. Board Appointments**

We underwent an important organizational restructure that saw the establishment of the Board of Directors consisting of 3 members. The board was intended to be small due to the resource limitation as a new organization. It can be costly to run a large board. The Board Composition now comprises of Dr. Jeffrey Noro and Mr. George Nosuri as Executive Directors. Dr. David Flannery is a Non-Executive Director.

Dr. Noro Chairs the Executive Committee and Mr. Nosuri chairs the Finance and Audit Committee. Both Dr. Noro and Mr. Nosuri co-chair the Governance and Nominations Committee.

As a non-executive Director, Dr. Flannery involvement is in international linkages and science programs.

Both Dr. Noro and Mr. George also underwent a PNG Institute of Director's Training Course as part of this institutional capacity project. Since their training was covered in the project proposal, we sought funding from elsewhere to fund this training. They are now both members of the PNG Institute of Directors as Professional Directors.

We have also worked on developing operational structures in the local site that we are working on as proof of concept that can upscale or replicated as we progress.

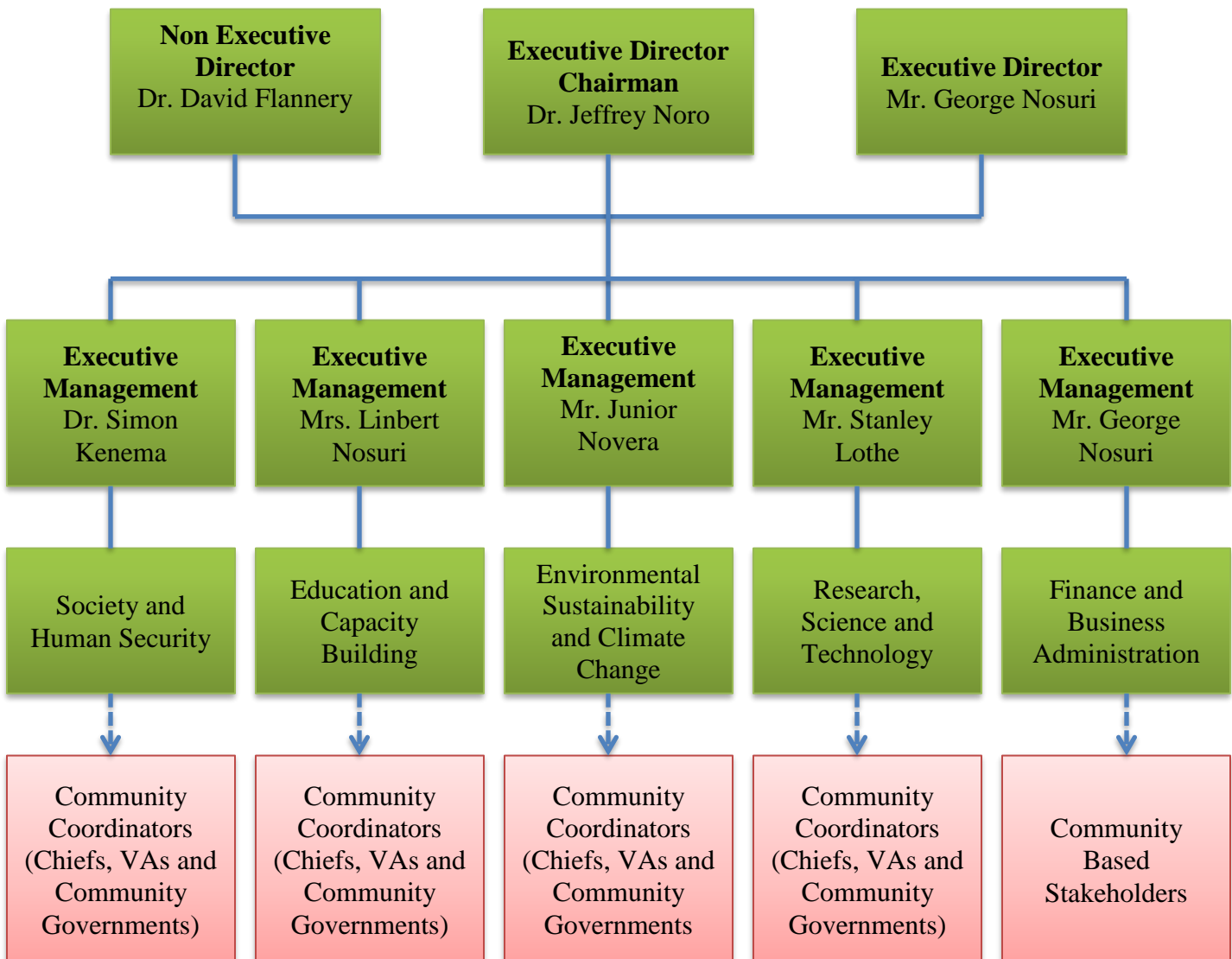
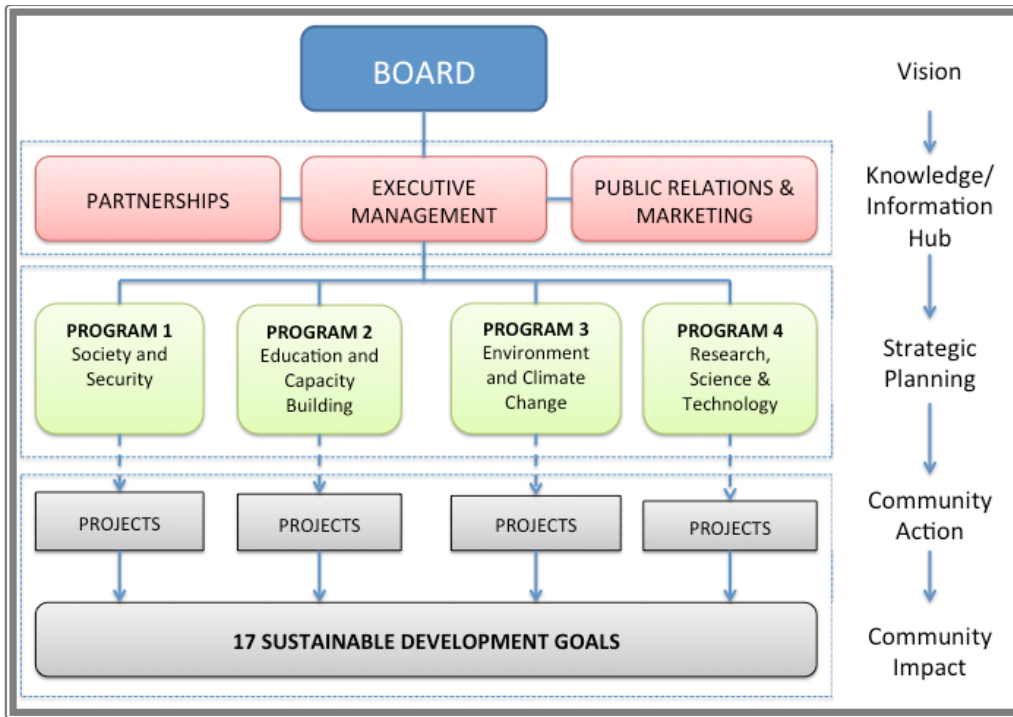
##### **II. Policies and Management Systems**

Key policies and managements are;

- i. Kainake Strategy 2017
- ii. Ethics and Governance Policy
- iii. Financial Management Guidelines and Procedures
- iv. Financial Management System
- v. Website was created

##### **III. Organizational Structure**

The following is the organizational structure that resulted from the institutional capacity exercise.



## **B. Awareness**

Two awareness and public consultations were held in the Kunua Plains KBA in 2016 and 2017 on The Kainake Project as an organization and the community based conservation it was undertaking. The response from the community has been good.

Awareness of the operations of TKP has also been raised to key members of the government including the Conservation and Environment Protection Agency, The Nature Conservancy (PNG), PNG Science and Technology Secretariat, and the Bougainville Bureau of Environment. These we believe are important stakeholders that TKP has partner or collaborate with in order to make conservation become impactful and sustainable. At present, the PNG-Australia Alumni Association is strongly supporting TKP in its marketing drive.

We have also gained a lot of political support from Bougainville. The current member for South Bougainville and Deputy Opposition Leader Honorable Timothy Masiu has thrown his support TKP and has invited TKP to his community's land on the Mt. Takuan KBA. We have an upcoming project in partnership with the Australian Museum to be conducted in the Mt. Takuan area in 2018.

## **C. Networking**

Key partnerships were built with international institutions including the University of Queensland, Royal Melbourne Institute of Technology and University of Newcastle as a result of this project. Presently we are in negotiations with the University of Papua New Guinea as our in country institutional partner because they are in the best position to train students and ensure transfer of knowledge and technology takes place. This is critical since we are engaging with the above named international universities. There has to be training of local scientist and social scientists through the many research and conservation efforts.

Other partnerships are being negotiated with businesses for international trade. We feel that conservation must be supported by economics in order to be sustainable. We are using our sustainable livelihood program to ensure that there are economic incentives for conservation. This business model will be replicated in other conservation sites where we are currently working.

4. Please describe any successes and/or challenges faced towards achieving the expected short-term and long-term impacts of the project work.

Successes towards achieving the expected short term and long term impacts of the project are the achievement of the following;

- A. Development of financial management guidelines and procedures and the financial management system: This has been our first major success. The short of term impact of this is that, it will ensure that the limited resources are prioritized effectively so achieve our long term goals, vision and mission of TKP. The long-term impact of this is TKP will build credibility not just locally but also gain international recognition as an organization of sound leadership, good governance and integrity.

- B. Development of Kainake Strategy 2027 and the Ethics and Governance Policy: This 10 year Strategic Plan provides three strategic directions that will see the growth and sustainability of our projects towards achieving our organizations vision and mission. The short term of impact of the strategic plan is it gives a clear strategic focus on what TKP has to commit to and prioritize its action. In the long term, the strategic plan will enable TKP to improve the socioeconomic and environmental wellbeing of the communities within our project sites. The Ethics and Governance Policy will guide the actions of the organization so that in the long term TKP becomes a credible organization not only from the donor's perspectives but it is also critical trust based relationships with our communities.

In terms of challenges, there were two major ones.

- A. Firstly it was to do with our capacity. TKP does not have a fulltime working staff and this can be problematic in administration and management of projects. We identify this as a major constraint and working to address it as we progress.
- B. Secondly, TKP is taking an organic approach where it sees developing systems and functionalities before embarking on big projects as primal to long term success. This approach is quite challenge because communities often want short outcomes and not necessary envision the long-term impacts of what we are trying to achieve. Therefore, we have to develop a series of short-term projects with immediate outcomes to main the interest of the communities.

5. Were there any unexpected impacts of your project (positive or negative)?

The only unexpected impacted of the project is the increasing confidence we gained as an organization and as individuals when we responded to the reporting requirements. Especially the Civil Society Tracking Tool has been an incredible asset for self-assessment and improvement.

6. If you did not complete any project components or activities, how did this affect the overall impact of the project?

The only project that we did not complete by the submission of the report is the Monitoring and Evaluation Framework. This will be completed in the near future.

### **Products/Deliverables**

7. Please describe and submit (electronically if possible) any tools, products, or methodologies that resulted from this project or contributed to the results.

TKP Organizational Profile, TKP Strategy 2017, Ethics and Governance, Policy and Financial Management Guidelines and Procedures will be sent separately.

### **CEPF Global Monitoring Data**

Respond to the questions and complete the tables below. **If a question is not relevant to your project, please make an entry of 0 (zero) or n/a (not applicable).**

8. Did your organization complete the **CEPF Civil Society Tracking Tool (CSTT)** at the beginning and end of your project?

YES

(Please submit the final CSTT document to IUCN Oceania if you have not already done so).

	Date	Composite Score
Baseline CSTT	25/07/2016	26/100
Final CSTT	31/08/2017	78/100

9. Please list any **Vulnerable, Endangered, or Critically Endangered species** conserved due to your project.

TKP's current community conservation site is currently preserving the following species;

*Pterolopex flanneryi* (Endangered)  
*Pteropus mahaganus* (Vulnerable)  
*Pteropus rayneri* (vulnerable)  
*Solomys ponceteli* (Critically Endangered)  
*Solomys salebrosus* (Endangered)

10. Hectares Under Improved Management

Project Results	Hectares*	Comments
11. Did your project strengthen the management of an existing protected area?	55	List the name of each protected area  We worked on a community conservation area as a proof of concept to be replicated in a Key Biodiversity Area.
12. Did your project create a new protected area or expand an existing protected area?		List the name of each protected area, the date of proclamation, and the type of proclamation (e.g., legal declaration, community agreement, stewardship agreement)
13. Did your project strengthen the management of a key biodiversity area named in the CEPF Ecosystem Profile (hectares may be the same as questions above)		List the name of each key biodiversity area

\* Include total hectares from project inception to completion

14. In relation to the questions above on protected areas, did your project complete a Management Effectiveness Tracking Tool (METT), or facilitate the completion of a METT by

protected area authorities? If so, complete the table below. (Note that there will often be more than one METT for an individual protected area.)

Since we were not working in a Protected Area we did not complete an METT.

Protected area	Date of METT	Composite METT Score	Date of METT	Composite METT Score	Date of METT	Composite METT Score

15. Direct Beneficiaries: Training and Education

Since this was Institutional Capacity Building Grant, we were not able to provide any training or education

<i>Did your project provide training or education for . . .</i>	Male	Female	Total	Brief Description
16. Adults for community leadership or resource management positions				
17. Adults for livelihoods or increased income				
18. School-aged children				
19. Other				

20. Please list the name and approximate population size of any “community” that benefited from the project.

Again, since this was Institutional Capacity Building grant, direct benefits to communities were limited

Community name	Population size	Surrounding district	Surrounding province	Country





If you marked "Other", please provide details on the nature of the Community Characteristic and Socioeconomic Benefit

### **Lessons Learned**

Please describe any lessons learned during the design and implementation of the project, as well as any related to organizational development and capacity building. Consider any lessons that would inform future projects designed or implemented by your organization or others, as well as lessons that might be considered by the global conservation community.

#### 22. Project Design Process (*aspects of the project design that contributed to its success/shortcomings*)

Project design process was good. However, we think that if had had some good understanding of project cycle management and logical framework, we would have done so much better in the design process.

#### 23. Project Implementation (*aspects of the project execution that contributed to its success/shortcomings*)

Coordination and communication was important in project implementation. Since the executive management members are all professional working people, we figured we relied heavily on the use of ICT and professional networks to get things done.

#### 24. Describe any other lessons learned relevant to the conservation community

Time management and prioritization are critical.

### **Sustainability/Replication**

#### 25. Please summarize the success or challenges in ensuring that the project will be sustained or replicated in the future.

TKP has been keen on encouraging community ownership of biodiversity and its conservation so as a strategy to low cost inputs. This exercise will ensure sustainable conservation at the community level. At the executive management level, we haven't had a fulltime staff yet; we are all working on voluntary basis. We intend to keep it that way, until we get good funding support from government. We have also set up a business that we intend to use to sustain future growth initiatives.

#### 26. Please summarize any unplanned activities that are likely to result in increased sustainability or replicability of your project work.

A business entity has been registered with the Investment Promotion Authority as a strategy to develop a corporate approach to our small agricultural project, which we have developed as a livelihood. This entity will look at market access challenges and also develop value chain management frameworks in a efforts to increase value and not volume of trade.

**Safeguards**

Please provide a summary of the implementation of any required action toward the environmental and social safeguard policies for this project.

An updated Social Safeguards Report is provided.

**Additional Comments/Recommendations**

27. Please use this space to provide any further comments or recommendations in relation to your project or CEPF.

No additional comments

### **Additional Funding**

Please provide:

28. details of any additional funding that supported this project
29. details of any further funding secured for this project, your organization, or the region, as a result of CEPF's investment in this project

<b>Donor</b>	<b>Type of Funding*</b>	<b>Amount</b>	<b>Notes</b>
GEF-UNDP SGP	B	US\$32,000	
Australian Museum	B	AU\$48,000	
Australian Museum	B	AUD\$64,000	Phase 2 and Phase 3

\* *Categorize the type of funding as:*

- A Project Co-Financing (other donors or your organization contribute to the direct costs of this project)*
- B Grantee and Partner Leveraging (other donors contribute to your organization or a partner organization as a direct result of successes with this CEPF funded project)*
- C Regional/Portfolio Leveraging (other donors make large investments in a region because of CEPF investment or successes related to this project)*

### **Information Sharing and CEPF Policy**

CEPF is committed to transparent operations and to helping civil society groups share experiences, lessons learned, and results. Final project completion reports are made available on our website, [www.cepf.net](http://www.cepf.net), and publicized in our newsletter and other communications.

Please include your full contact details below if different from what has already been provided:

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